

**Office of the  
Premier**

**2018/19 – 2020/21  
SERVICE PLAN**

**February 2018**



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## Premier Accountability Statement

The *Office of the Premier 2018/19 - 2020/21 Service Plan* was prepared under my direction in accordance with the *Budget Transparency and Accountability Act*. I am accountable for the basis on which the plan has been prepared.



A handwritten signature in blue ink that reads "John J. Horgan". The signature is fluid and cursive, with a long horizontal flourish at the end.

Honourable John Horgan  
Premier  
February 2, 2018

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## Purpose of the Office of the Premier

The Premier serves as the President of the Executive Council (Cabinet) of the Government of British Columbia. The Office of the Premier assists the Premier in overseeing and leading the government as a whole. In addition, it supports the Cabinet decision-making process. As a central agency, the Office facilitates effective policy coordination across the public service and ensures a strategic and corporate level approach is undertaken on the development and implementation of key priorities. The Premier is advised by the Deputy Minister to the Premier, Cabinet Secretary and Head of the Public Service on matters of public policy, and management and operational issues.

The Office:

- Articulates government's goals, commitments and priorities through ministry mandate letters, and works with ministries and Crown agencies to ensure communication of those goals, commitments and priorities and to track and monitor their implementation;
- Leads the public service and, with the Deputy Ministers' Council, commits to being a top employer that maintains and enhances public trust and confidence in our work, as set out in the new Corporate Plan *Where Ideas Work* <https://gww.gov.bc.ca/index.php> and reflected in the focus on innovation and integrity;
- Provides support for the operations and decision-making processes of Cabinet and its committees; and
- Works directly with the federal government and with all ministries and Crown agencies to ensure that relations with the federal, provincial, territorial and international governments advance British Columbia's interests.

## Strategic Direction and Alignment with Government Priorities

The Office of the Premier's goals are to help government achieve the following three commitments to British Columbians:

- To make life more affordable. British Columbians are counting on government to make their lives easier by containing costs and service fees.
- To deliver the services that people count on. Government services touch the lives of British Columbians every day, and we must provide these services where and when people need them. The Office of the Premier will also work with Crown Corporations to improve levels of service to citizens.
- To build a strong, sustainable, innovative economy that works for everyone. Our government believes that all ministries and public sector organizations have a role to play in supporting broad-based economic growth, developing poverty reduction strategies, and helping create good-paying jobs in every region of the province.

Integrating with these priorities is government's commitment to true, lasting reconciliation with First Nations in British Columbia, as we move towards fully adopting and implementing the United

Nations Declaration on the Rights of Indigenous Peoples and the Calls to Action of the Truth and Reconciliation Commission.

## Strategic Context

The Office of the Premier supports the Premier and Executive Council in creating a fair and inclusive society in British Columbia within the current Canadian and global context.

The Economic Forecast Council (EFC) expects B.C.'s real GDP to grow by 2.5 per cent in 2018 and 2.2 per cent in 2019. Meanwhile for Canada, the EFC projects national real GDP growth of 2.2 per cent in 2018 and 1.8 per cent in 2019. As such, B.C.'s economic growth is expected to outperform Canada's in the coming years. Downside risks to B.C.'s economic outlook include US trade policy uncertainty and ongoing economic challenges in Asia and Europe.

## Goals, Objectives, Strategies and Performance Measures

**Goal 1: Establish government goals, commitments and strategic priorities**

**Objective 1.1: Establish government goals, commitments and strategic priorities**

Provide a government-wide emphasis on creating a fairer and more inclusive society and developing opportunities for all British Columbians to have a better life

### Key Strategies:

- Set out the key goals, commitments and strategic priorities of government;
- Assign responsibility for the delivery of these goals, commitments and priorities to ministries, central agencies and crown corporations through mandate letters provided to cabinet ministers and / or government organizations;
- Lead the Deputy Ministers Council;
- Determine the priority sequence for the implementation of government goals, commitments and priorities, aligned with government's fiscal and delivery capacity;
- Monitor progress on implementing government's goals and priorities

Performance Measure(s)	2017/18 Forecast	2018/19 Target	2019/20 Target	2020/21 Target
1.1a Performance targets in place for Deputy Ministers and Associate Deputy Ministers	100%	100%	100%	100%

<sup>1</sup> Data Source: Office of the Premier

## Linking Performance Measures to Objectives:

1.1: Within government's accountability framework there are strategies in place for all government staff, from front line workers to Deputy Ministers. The Office of the Premier is administratively responsible for the performance targets that are in place for Deputy Ministers.

### Discussion:

Ministry service plans have goals, objectives, strategies and performance measures with targets to accomplish those goals for the upcoming three-year period. These plans are tabled in the legislature with the budget in February of each year. In June, government, ministries and Crown agencies report on their achievements of the previous fiscal year in their Annual Service Plan Report.

## Goal 2: Provide guidance and direction for the Government of British Columbia

### Objective 2.1: Lead the Executive Council

Cabinet Operations supports the Deputy Minister to the Premier in setting out the framework for Cabinet and Cabinet Committee decision-making

#### Key Strategies:

- Assist and guide government ministries in the development of Cabinet Submissions, ensuring cross-government alignment with government's key objectives of making life more affordable, delivering the services people count on and building a strong and sustainable economy that works for everyone.
- Effectively provide the necessary and appropriate logistical support for the operations and decision-making process of Cabinet and its Committees.
- Ensure the complete, thorough and accurate recording of Cabinet and Cabinet Committee decision-making.

Performance Measure(s)	2017/18 Forecast	2018/19 Target	2019/20 Target	2020/21 Target
2.1 Cabinet receives timely advice on all key public policy recommendations and plans	100%	100%	100%	100%

<sup>1</sup> Data Source: Cabinet Operations

**Linking Performance Measures to Objectives:**

2.1: Cabinet committees and ministries provide prompt and effective advice enabling timely and well-informed Cabinet decisions benefiting British Columbians.

**Discussion:**

All major policies, programs and initiatives are reviewed by Cabinet, a Cabinet committee or a Cabinet working group to ensure alignment with government strategic priorities. There are currently nine Cabinet committees and Cabinet working groups, each making recommendations to Cabinet on specific programs and initiatives within their respective mandates. For example, the Environment and Land Use Committee reviews issues affecting the province’s land base and ensures that both economic and environmental considerations are balanced.

**Goal 3: Foster intergovernmental relations**

**Objective 3.1: Build strong and productive relationships with the Government of Canada, other provinces and territories, and key international partners**

The Intergovernmental Relations Secretariat (IGRS) advances British Columbia’s priorities through leadership in intergovernmental partnerships and international relations.

**Key Strategies:**

- Engage the federal government in achieving B.C. priorities.
- Strengthen partnerships with other provinces through bilateral and multilateral co-operation on shared priorities discussed at the Council of the Federation, Western Premiers’ Conference and other Premiers’ meetings.
- Positively influence the policies and programs of other governments that affect the interests of British Columbia through enhanced economic, cultural and diplomatic ties, programs and advocacy.
- Maintain regional leadership and establish shared economic and environmental priorities through the Pacific Coast Collaborative, British Columbia's participation in the Pacific NorthWest Economic Region (PNWER) and other opportunities as they arise.

<b>Performance Measure(s)</b>	<b>2017/18 Forecast</b>	<b>2018/19 Target</b>	<b>2019/20 Target</b>	<b>2020/21 Target</b>
3.1a Progress on key intergovernmental objectives <sup>1</sup>	Progress on key objectives	Progress on key objectives	Progress on key objectives	Progress on key objectives

<sup>1</sup> Data Source: Intergovernmental Relations Secretariat



**Linking Performance Measures to Objectives:**

3.1a: Cabinet is informed on a regular basis of upcoming intergovernmental meetings and initiatives, including comprehensive strategic advice on engaging the federal and other governments, and protocol advice for outgoing missions and for receiving incoming delegations.

**Discussion:**

IGRS supports the Premier in fostering strong and productive relationship with the federal government that help the government make life more affordable for British Columbians, deliver the services people count on, and build a strong, sustainable and innovative economy.

These objectives are also met through advancing collaboration with other provinces, territories and U.S. states through intergovernmental forums such as the Council of the Federation and the Western Premiers Conference, the Ministerial Conference on the Canadian Francophonie, and cross-border partnerships such as the Pacific Coast Collaborative and the Pacific NorthWest Economic Region.

IGRS supports the government's international engagement activities by providing policy direction, advice and support with respect to international government-to-government relations, including outgoing official visits.

The Office of Protocol liaises with representatives of foreign governments, including the Diplomatic and Consular Corps, and plans, conduct and support visits to British Columbia of heads of state, heads of government, dignitaries, diplomats and other government representatives, including managing visits of members of Canada's Royal Family.

The Honours and Awards Secretariat supports citizen engagement through the Order of British Columbia, Medal of Good Citizenship, Congratulatory Messages Program, and ceremonies.

The Francophone Affairs Program implements the current Canada-British Columbia Official Languages Agreement on French Language Services, negotiates a new agreement on French Language Services with the federal government (after public consultations with the B.C. Francophone community) and implements the Québec- British Columbia Agreement for Cooperation and Exchange on Francophone Affairs.

<b>Resource Summary</b>				
<b>Core Business Area</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>
	<b>Restated Estimates<sup>1</sup></b>	<b>Estimates<sup>2,3</sup></b>	<b>Plan<sup>2,3</sup></b>	<b>Plan<sup>3</sup></b>
<b>Operating Expenses (\$000)</b>				
<b>Intergovernmental Relations Secretariat</b>	2,818	3,083	3,083	3,083
<b>Executive and Support Services</b>	8,193	8,222	8,222	8,222
Office of the Premier	3,062	3,078	3,078	3,078
Executive Operations	5,131	5,144	5,144	5,144
<b>Total</b>	<b>11,011</b>	<b>11,305</b>	<b>11,305</b>	<b>11,305</b>
<b>Ministry Capital Expenditures (Consolidated Revenue Fund) (\$000)</b>				
<b>Intergovernmental Relations Secretariat</b>	0	0	0	0
<b>Executive and Support Services</b>	1	1	1	1
Office of the Premier	0	0	0	0
Executive Operations	1	1	1	1
<b>Total</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<sup>1</sup> For comparative purposes, amounts shown for 2017/18 have been restated to be consistent with the presentation of the 2018/19 Estimates.				
<sup>2</sup> Includes negotiated increases of 0.5% effective April 2018, 1.0% effective February 2019 under the Economic Stability Mandate.				
<sup>3</sup> Benefits chargeback rate increase from 24.34% in 17/18 to 24.8% in 18/19 through 20/21				
<a href="#">*Further information on program funding and vote recoveries is available in the Estimates and Supplement to the Estimates.*</a>				

## **Appendix A: Office of the Premier Contact Information**

### **Office of the Premier**

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### **Cabinet Operations**

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### **Intergovernmental Relations Secretariat**

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## **Appendix B: Hyperlinks to Additional Information**

Office of the Premier: [www.newsroom.gov.bc.ca/ministries/office-of-the-premier/](http://www.newsroom.gov.bc.ca/ministries/office-of-the-premier/)