

**Office of the  
Premier**

**2019/20 – 2021/22  
SERVICE PLAN**

**February 2019**



## Premier Accountability Statement



The *Office of the Premier 2019/20 - 2021/22 Service Plan* was prepared under my direction in accordance with the *Budget Transparency and Accountability Act*. I am accountable for the basis on which the plan has been prepared.

A handwritten signature in blue ink that reads "John J. Horgan". The signature is fluid and cursive, with a long horizontal flourish extending to the right.

Honourable John Horgan  
Premier  
February 1, 2019

## Purpose of the Ministry

The Premier serves as the President of the Executive Council (Cabinet) of the Government of British Columbia. The Office of the Premier assists the Premier in overseeing and leading the government as a whole. In addition, it supports the Cabinet decision-making process. As a central agency, the Office facilitates effective policy coordination across the public service and ensures a strategic and corporate level approach is undertaken on the development and implementation of key priorities. The Premier is advised by the Deputy Minister to the Premier, Cabinet Secretary and Head of the Public Service on matters of public policy, and management and operational issues.

The Office:

- Articulates government's goals, commitments and priorities through ministry mandate letters, and works with ministries and Crown agencies to ensure communication of those goals, commitments and priorities and to track and monitor their implementation;
- Leads the public service and, with the Deputy Ministers' Council, commits to being a top employer that maintains and enhances public trust and confidence in our work, as set out in the new Corporate Plan [\*Where Ideas Work\*](#) and reflected in the focus on innovation and integrity;
- Provides support for the operations and decision-making processes of Cabinet and its committees; and
- Works directly with the federal government and with all ministries and Crown agencies to ensure that relations with the federal, provincial, territorial and international governments advance British Columbia's interests.

## Strategic Direction

The Government of British Columbia is putting people at the heart of decision-making by working to make life more affordable, improve the services people count on, and build a strong, sustainable economy that works for everyone.

Over the past year, significant government investments in areas including housing, child care and the elimination of fees, such as Medical Service Premiums, have contributed to making life more affordable for British Columbians today and into the future. Ministries are engaged in ongoing work to improve the availability of services citizens rely on including those related to primary medical care, education and training, transportation, the opioid crisis and poverty.

A strong economy that works for all regions of B.C. is diversified, resilient and improves the standard of living for people across the province. With that in mind, government is focusing on sustainable economic growth that strengthens our natural resource sector, continues the development of the emerging economy, supports small business and uses innovation and technology to solve B.C. problems. A key priority in 2019/20 and beyond will be driving economic growth with cleaner energy and fewer emissions. At the same time, ministries continue to build prudence into budgets and plan for challenges.

Underpinning the work of all ministries are two shared commitments: reconciliation with Indigenous peoples and consideration of how diverse groups of British Columbians may experience our policies, programs and initiatives. As part of these commitments, ministries are working to implement the United Nations Declaration on the Rights of Indigenous Peoples, the Truth and Reconciliation Commission of Canada's Calls to Action, and Gender-Based Analysis+ policy and budgeting.

## Performance Planning

### Goal 1: Establish government goals, commitments and strategic priorities

#### Objective 1.1: Establish government goals, commitments and strategic priorities

Provide a government-wide emphasis on creating a fairer and more inclusive society and developing opportunities for all British Columbians to have a better life.

##### Key Strategies:

- Set out the key goals, commitments and strategic priorities of government;
- Assign responsibility for the delivery of these goals, commitments and priorities to ministries, central agencies and crown corporations through mandate letters provided to cabinet ministers and/or government organizations;
- Lead the Deputy Ministers Council;
- Determine the priority sequence for the implementation of government goals, commitments and priorities, aligned with government's fiscal and delivery capacity;
- Monitor progress on implementing government's goals and priorities.

Performance Measure	2018/19 Forecast	2019/20 Target	2020/21 Target	2021/22 Target
1.1 Performance targets in place for Deputy Ministers	100%	100%	100%	100%

##### Linking Performance Measure to Objective:

1.1: Within government's accountability framework, there are strategies in place to align the work of all staff with government's goals, commitments and strategic priorities. The Office of the Premier is administratively responsible for the yearly performance targets that are in place for Deputy Ministers.

### Goal 2: Provide guidance and direction for the Government of British Columbia

#### Objective 2.1: Lead the Executive Council

Cabinet Operations supports the Deputy Minister to the Premier in setting out the framework for Cabinet and Cabinet Committee decision-making

##### Key Strategies:

- Assist and guide government ministries in the development of Cabinet Submissions, ensuring cross-government alignment with government's key objectives of making life more affordable, delivering the services people count on and building a strong and sustainable economy that works for everyone.

- Effectively provide the necessary and appropriate logistical support for the operations and decision-making process of Cabinet and its Committees.
- Ensure the complete, thorough and accurate recording of Cabinet and Cabinet Committee decision-making.

Performance Measure	2018/19 Forecast	2019/20 Target	2020/21 Target	2021/22 Target
2.1 Cabinet receives timely advice on all key public policy recommendations and plans	100%	100%	100%	100%

#### **Linking Performance Measure to Objective:**

2.1: Cabinet committees and ministries provide prompt and effective advice enabling timely and well-informed Cabinet decisions benefiting British Columbians.

### **Goal 3: Foster intergovernmental relations**

#### **Objective 3.1: Build strong and productive relationships with the Government of Canada, other provinces and territories, and key international partners**

The Intergovernmental Relations Secretariat (IGRS) advances British Columbia's priorities through leadership in intergovernmental partnerships and international relations.

#### **Key Strategies:**

- Engage the federal government in achieving B.C. priorities.
- Strengthen partnerships with other provinces through bilateral and multilateral co-operation on shared priorities discussed at the Council of the Federation, Western Premiers' Conference and other Premiers' meetings.
- Positively influence the policies and programs of other governments that affect the interests of British Columbia through enhanced economic, cultural and diplomatic ties, programs and advocacy.
- Maintain regional leadership and establish shared economic and environmental priorities through the Pacific Coast Collaborative, British Columbia's participation in the Pacific NorthWest Economic Region (PNWER) and other opportunities as they arise.
- Lead and coordinate government ceremonial, protocol and diplomatic activities that are key to advancing B.C.'s priorities.
- Advocate for and defend B.C.'s interests in the context of rising American protectionism and work in partnership with the Canadian federal government, other provincial and territorial governments, and likeminded U.S. state governments.

<b>Performance Measure</b>	<b>2018/19 Forecast</b>	<b>2019/20 Target</b>	<b>2020/21 Target</b>	<b>2021/22 Target</b>
3.1 Progress on key intergovernmental objectives	100%	100%	100%	100%

**Linking Performance Measure to Objective:**

3.1: Cabinet is informed on a regular basis of upcoming intergovernmental meetings and initiatives, including comprehensive strategic advice on engaging the federal and other governments.

## Resource Summary

Core Business Area	2018/19 Restated Estimates <sup>1</sup>	2019/20 Estimates <sup>2</sup>	2020/21 Plan <sup>2</sup>	2021/22 Plan <sup>2</sup>
Operating Expenses (\$000)				
Intergovernmental Relations Secretariat	3,083	3,413	3,399	3,399
Executive and Support Services	8,222	7,936	7,906	7,906
Office of the Premier	3,078	3,246	3,234	3,234
Executive Operations	5,144	4,690	4,672	4,672
Total	11,305	11,349	11,305	11,305
Ministry Capital Expenditures (Consolidated Revenue Fund) (\$000)				
Intergovernmental Relations Secretariat	0	0	0	0
Executive and Support Services	1	1	1	1
Office of the Premier	0	0	0	0
Executive Operations	1	1	1	1
Total	1	1	1	1
<sup>1</sup> For comparative purposes, amounts shown for 2018/19 have been restated to be consistent with the presentation of the 2019/20 Estimates.				
<sup>2</sup> Benefits chargeback rate 24.8% in 18/19. Increase to 25.4% in 19/20. Assume 24.8% 20/21 forward.				

[\\*Further information on program funding and vote recoveries is available in the Estimates and Supplement to the Estimates.](#)

