
BACKGROUND

2006ECD0032-001116
Sept. 14, 2006

Ministry of Economic Development

PARTNERSHIPS BRITISH COLUMBIA REPORT

The BC Olympic and Paralympic Games Secretariat engaged Partnerships British Columbia in April 2006 to review VANOC's venue development program and determine if B.C. should approve VANOC's additional funding request. Partnerships BC were also to provide the BC Secretariat with an opinion on whether VANOC could complete the venue program for \$580 million.

The review included an examination of:

- design and scope of the venues;
- the capital budgeting process;
- the project management oversight of VANOC; and
- the risk management strategies for the venue development program.

Partnerships BC conducted several interviews with key managers responsible and involved in the delivery of the capital program at VANOC. A detailed review of key documents supplied by VANOC and the BC Secretariat was done, along with detailed cost analyses for the ice arenas and the Whistler Athletes' Village project.

Highlights of the recommendations from the report include:

- Completing Project Definition Reports and Project Execution Plans for all venues, including a complete quantitative risk register by Oct. 31, 2006;
- Approving funding for venues where risk mitigation, Project Definition Reports and an execution plan is in place;
- Developing more stringent regular progress reporting;
- Monitoring progress on implementing project support services and risk management plans;
- Establishing a capital works or construction advisory committee; and
- Considering various project delivery options and incorporating them into contract provisions to mitigate the risk of claims at the end of the process.

Based on these recommendations, the Province and VANOC signed a Performance and Accountability Agreement. The agreement builds on the Province's current stringent policies by enhancing reporting and management requirements for VANOC's venue development program. Complete details of the agreement can be found at www.ecdev.gov.bc.ca/2010Secretariat/reports_and_pubs.htm

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